

# Department of Transportation



Fiscal Year 2016

Bond Bill Committee Presentation

March 2, 2015

# *Excellence in Transportation*

*Every Trip. Every Mode. Every Dollar. Everyone.*

## ▶ **Every Trip**

- We strive to make every trip taken in Delaware safe, reliable and convenient for people and commerce.

## ▶ **Every Mode**

- We provide safe choices for travelers in Delaware to access roads, rails, buses, airways, waterways, bike trails, and walking paths.

## ▶ **Every Dollar**

- We seek the best value for every dollar spent for the benefit of all.

## ▶ **Everyone**

- We engage and communicate with our customers and employees openly and respectfully as we deliver our services.

# Mission Statement

## Goals

- ▶ Minimize the number of fatalities and injuries on our system
- ▶ Build and maintain a nationally recognized system benefiting travelers and commerce
- ▶ Provide every traveler with access and choices to our transportation system
- ▶ Provide every customer with the best service possible
- ▶ Minimize the environmental impact of the state's transportation system
- ▶ Achieve financial sustainability through accuracy, transparency and accountability
- ▶ Develop and maintain a place where talented and motivated employees love to work and can be national leaders in transportation

# Update on Major Projects

- I-495
- I-95 / US 202
- US 301
- Industrial Track Phase III
- West Dover Connector
- SR 1 / Thompsonville
- SR 1 / Little Heaven
- SR 1 Pedestrian Improvements
- SR 26



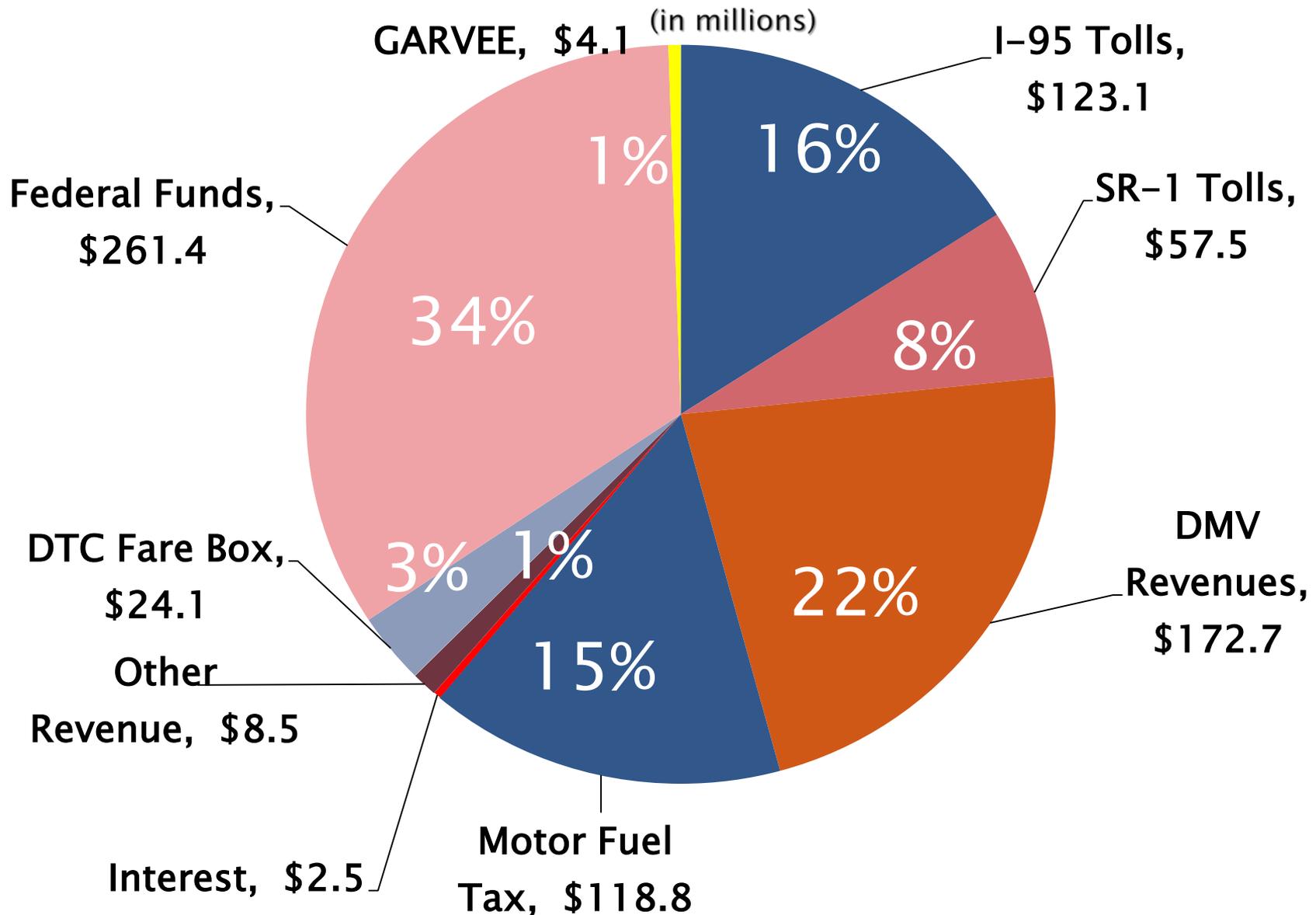
# Newark Regional Transportation Center

- ▶ Agreement with Amtrak to Expand the Station at its current location on College Avenue
- ▶ Revised Project Budget of \$68.9M
  - \$10M TIGER Grant (federal)
  - \$16.7M DeIDOT
  - \$7.6M Federal
  - \$3M University of Delaware
  - \$300,000 New Castle County, City of Newark & WILMAPCO
- ▶ Amtrak to provide \$31.3M in upgrades to the Northeast Corridor
- ▶ Timeline: Project completion by September 2018

# Transportation Trust Fund



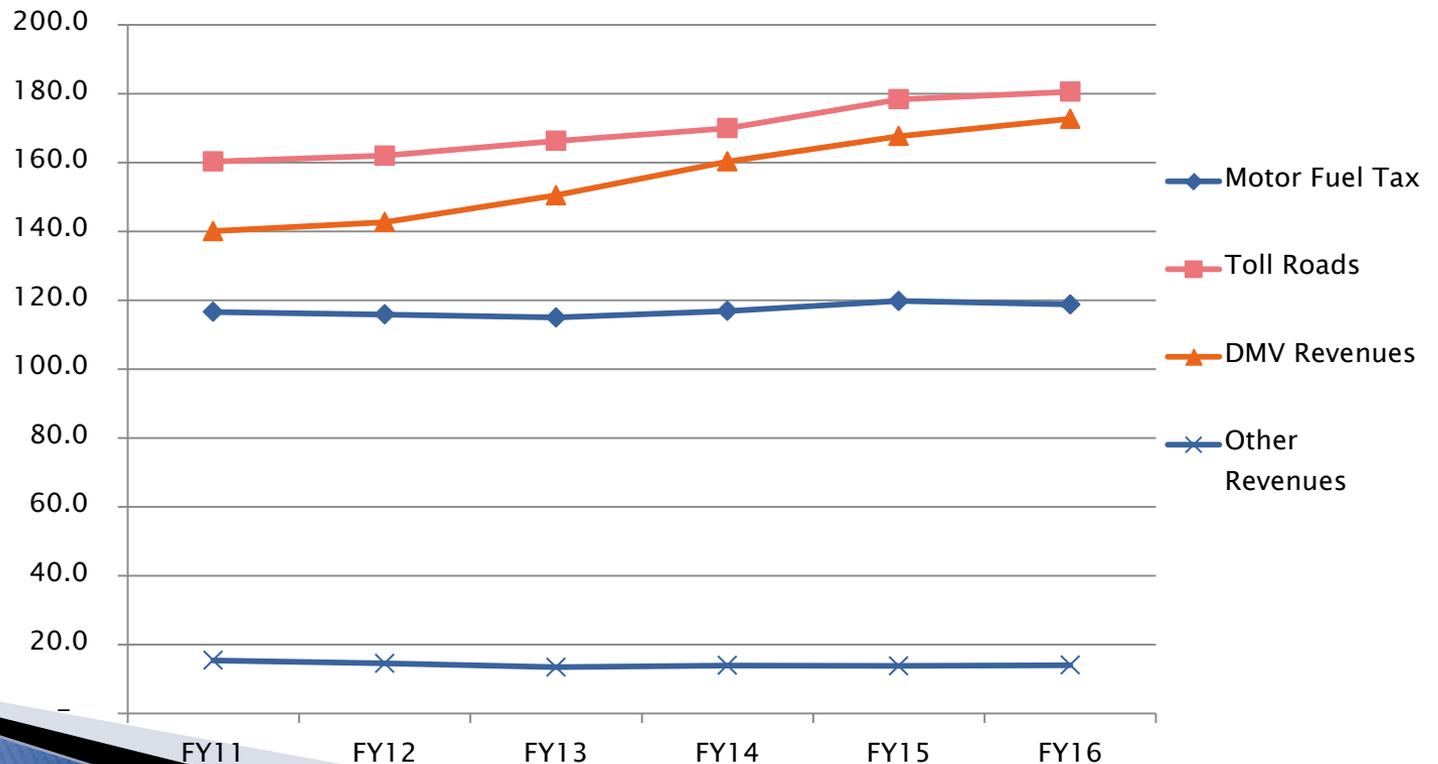
# FY2016 – Sources of Funds – \$772.7M



# Trust Fund Revenues

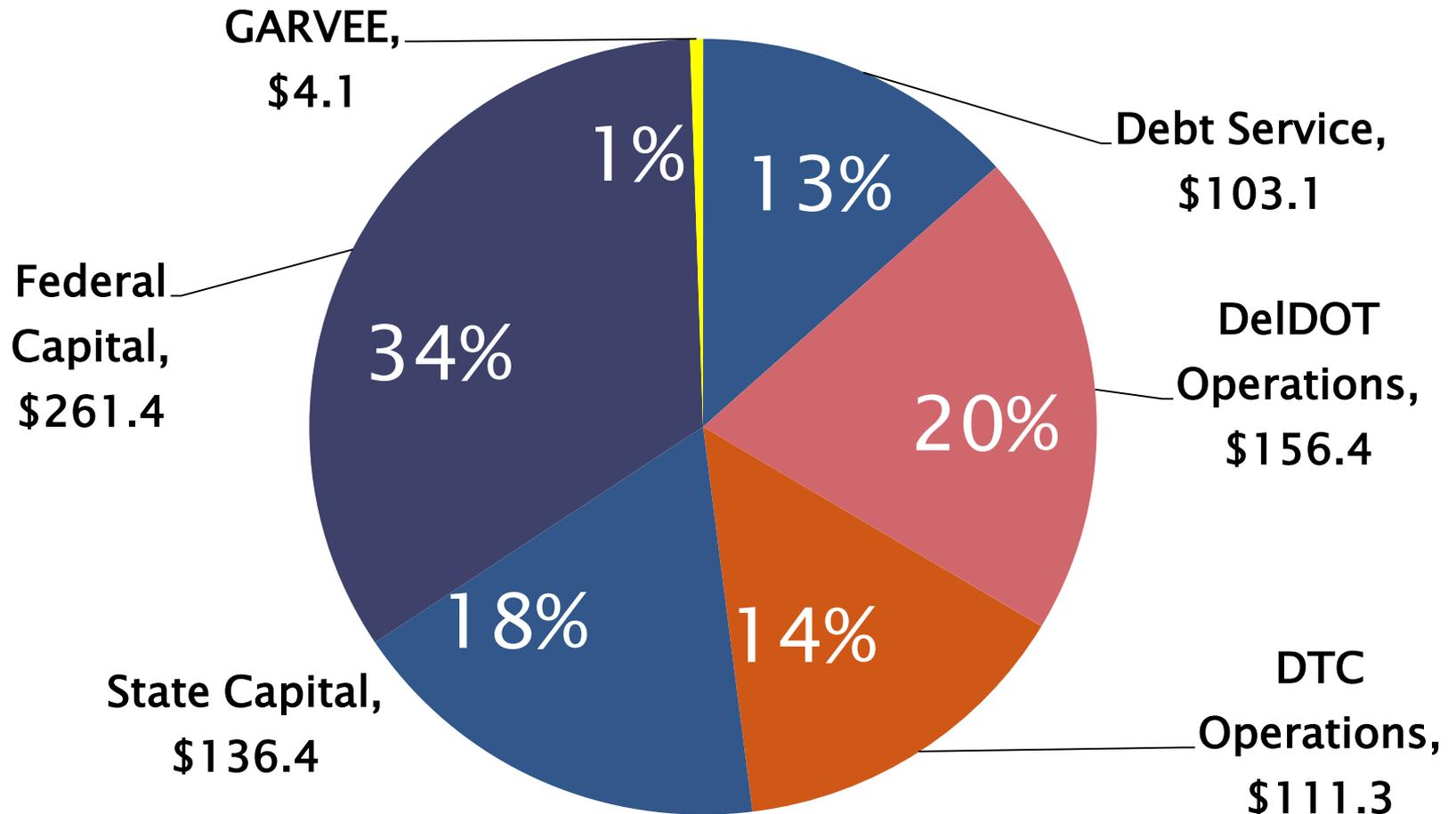
Revenues	Forecasted					
	FY11	FY12	FY13	FY14	FY15	FY16
Motor Fuel Tax	116.6	115.9	115.0	116.9	119.8	118.8
Toll Road Revenues	160.3	162.0	166.3	170.0	178.4	180.6
DMV Revenues	140.1	142.7	150.5	160.3	167.7	172.7
Other Revenues	15.4	14.5	13.4	13.9	13.8	14.0
<b>Total</b>	<b>432.4</b>	<b>435.1</b>	<b>445.2</b>	<b>461.1</b>	<b>479.7</b>	<b>486.2</b>

% Change	Forecasted				
	FY12	FY13	FY14	FY15	FY16
Motor Fuel Tax	(0.6%)	(0.8%)	1.7%	2.5%	(0.8%)
Toll Road Revenues	1.1%	2.7%	2.2%	4.9%	1.2%
DMV Revenues	1.9%	5.5%	6.4%	4.6%	3.0%
Other Revenues	(5.8%)	(7.6%)	3.7%	(0.7%)	1.4%
<b>Growth Rate</b>	<b>0.6%</b>	<b>2.3%</b>	<b>3.5%</b>	<b>4.0%</b>	<b>1.3%</b>



# FY2016 – Uses of Funds – \$772.7M

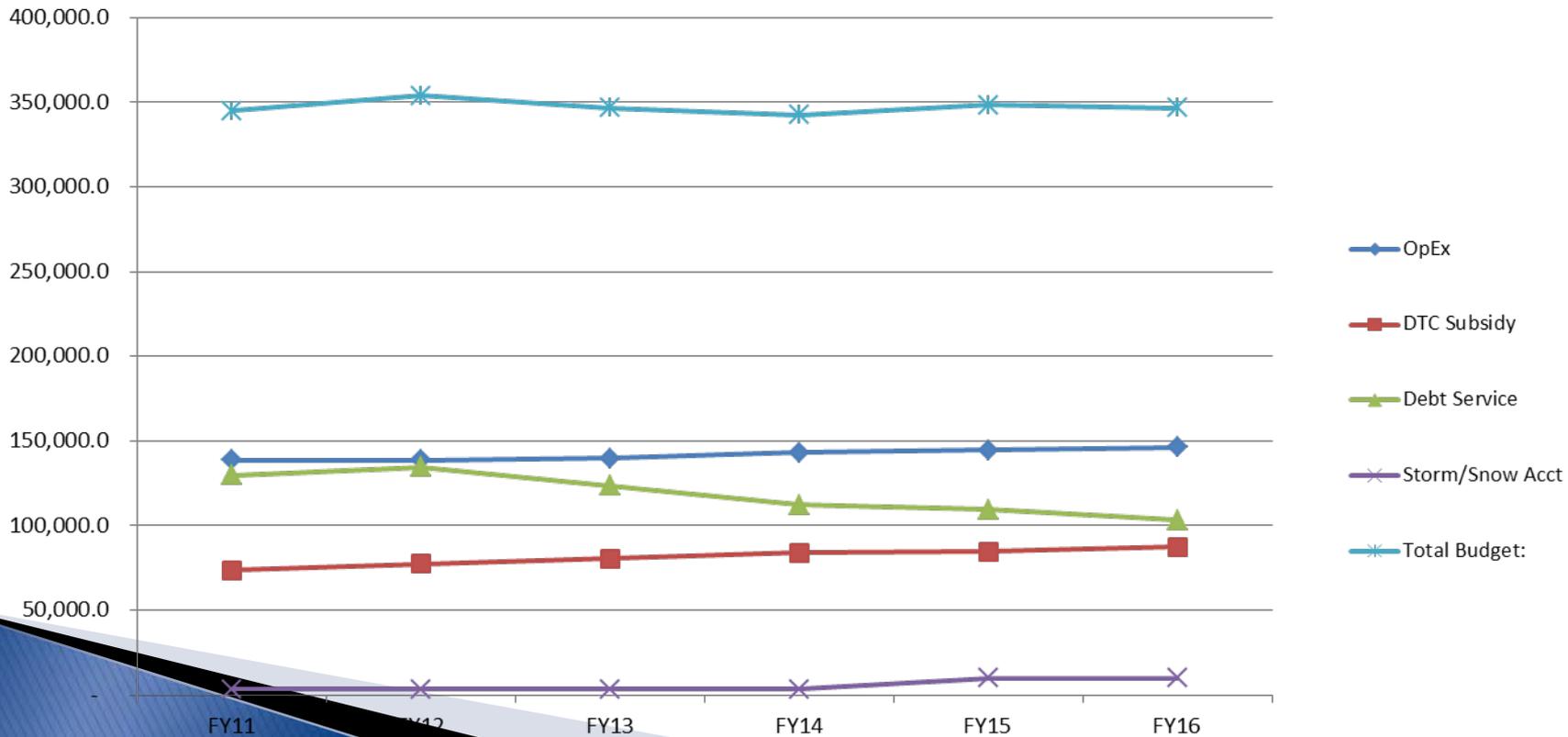
(in millions)



# Operating Budget History

Budgeted	Requested					
	FY11	FY12	FY13	FY14	FY15	FY16
OpEx	138,540.0	138,540.6	139,514.5	143,005.4	144,605.5	146,369.6
DTC Subsidy	73,526.2	77,515.7	80,337.0	83,878.8	84,453.3	87,220.6
Debt Service	129,536.6	134,647.0	123,476.4	112,297.9	109,433.1	103,111.6
Storm/Snow Acct	3,277.4	3,277.4	3,277.4	3,277.4	10,000.0	10,000.0
<b>Total Budget:</b>	<b>344,880.2</b>	<b>353,980.7</b>	<b>346,605.3</b>	<b>342,459.5</b>	<b>348,491.9</b>	<b>346,701.8</b>

% Change	FY12	FY13	FY14	FY15	FY16
OpEx	0.0%	0.7%	2.5%	1.1%	1.2%
DTC Subsidy	5.4%	3.6%	4.4%	0.7%	3.3%
Debt Service	3.9%	(8.3%)	(9.1%)	(2.6%)	(5.8%)
Storm/Snow Acct	0.0%	0.0%	0.0%	205.1%	0.0%
<b>Total Budget:</b>	<b>2.6%</b>	<b>(2.1%)</b>	<b>(1.2%)</b>	<b>1.8%</b>	<b>(0.5%)</b>
W/O Storm Acct	<b>2.7%</b>	<b>(2.1%)</b>	<b>(1.2%)</b>	<b>(0.2%)</b>	<b>(0.5%)</b>



# DeIDOT Efficiencies

- ▶ \$441M (38%) Debt Reduction (\$1.234B FY11 – \$793M FYE 16)
- ▶ \$32M (23%) Debt Service Reduction
- ▶ Investment Grade Bond Rating (AA+ / Aa2)
- ▶ \$50M Revolving Credit
- ▶ IT Consolidation with DTI
- ▶ DMV Expanded Customer Service
- ▶ DTC Partnership with Non-Profit Providers
- ▶ Workers Compensation Program (DTC)
- ▶ Facilities Improvements
- ▶ Project Prioritization Process
- ▶ Focus on Performance Management



# Delaware Transit Corporation



# Transit Redesign

- ▶ Fixed Route Expansions
- ▶ Flex Bus Service in Sussex County
- ▶ Improve Service Delivery
  - Restructure Reservation Process
  - On-Time Performance
  - Improved Eligibility and Recertification Process
  - Expand Training
- ▶ Coordinating Transportation
  - Easter Seals
  - DelaRIDE
  - CHEER
- ▶ Fixed Route/Paratransit Fare Increase



# Capital Budget

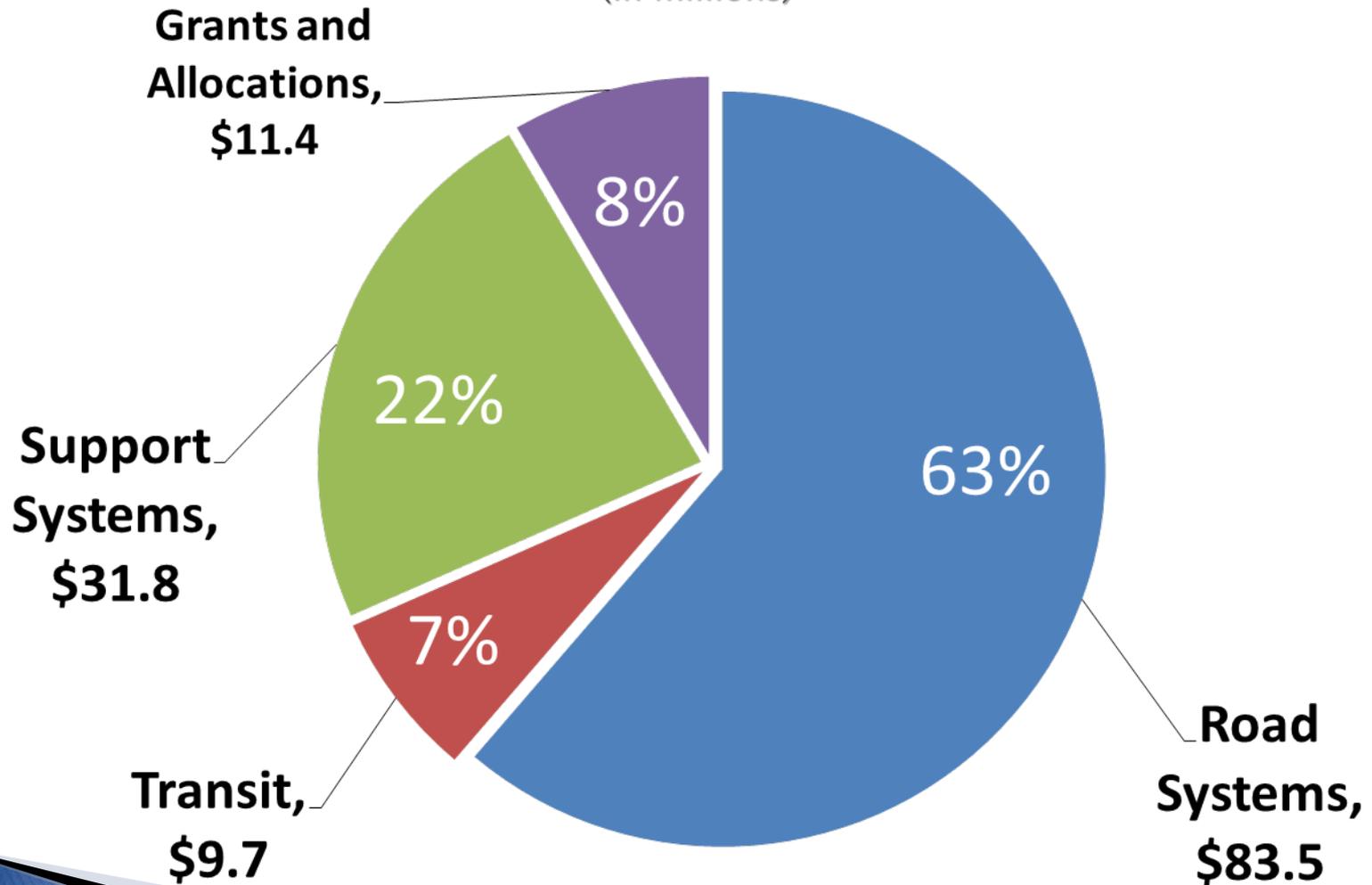
## Maintaining Our Current System



# FY2016 – Capital Uses

## \$136.4M

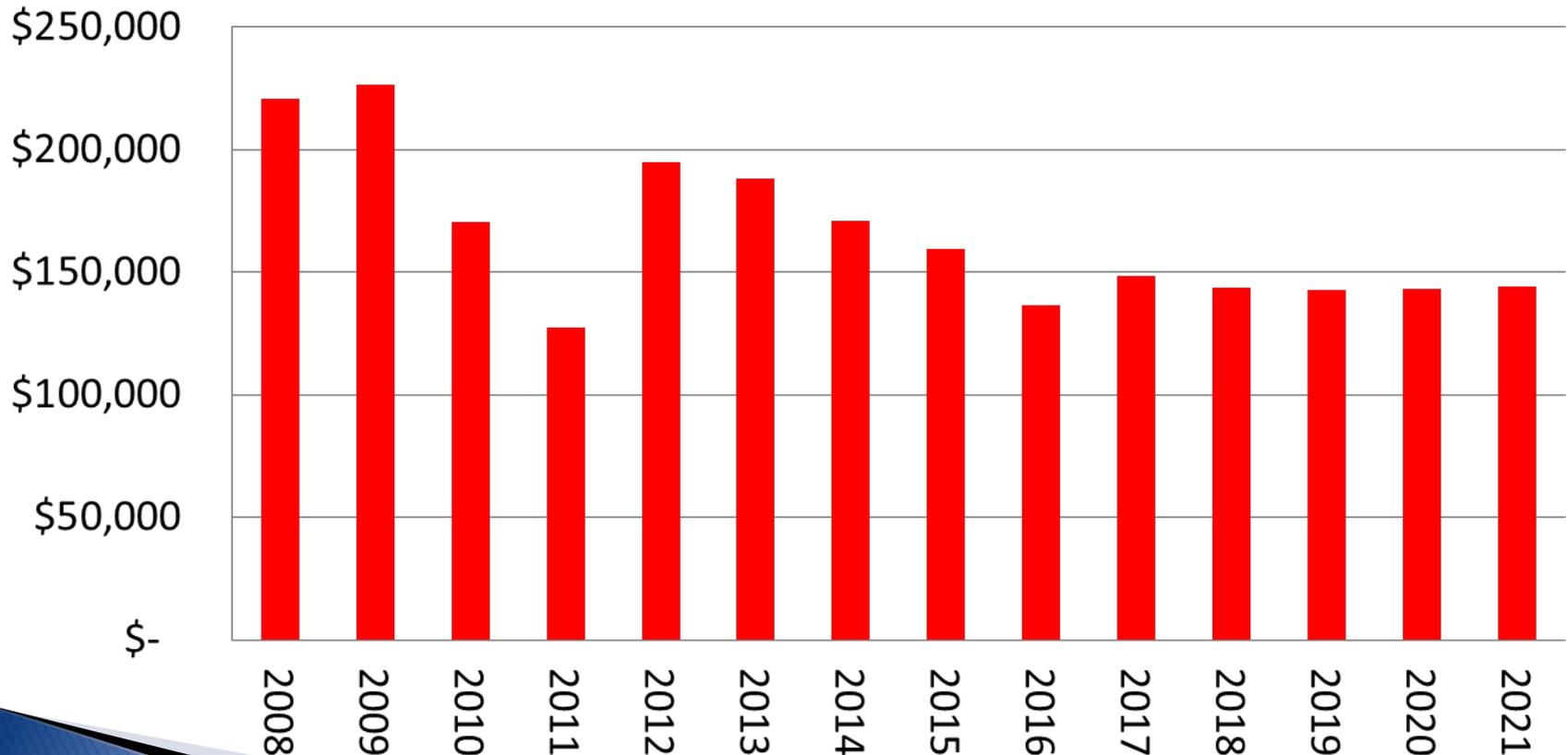
(in millions)



# Capital Expenditures

(in 000's)

## State capital



# Capital Program Modifications

- ▶ Break out Projects from the SR1 Widening Project
  - Northbound Auxiliary Lane
  - Interchange modification at SR1 and SR72
- ▶ Newark Train Station
- ▶ Lewes Park and Ride
- ▶ Plantation Road Improvements, SR24 to US9
- ▶ HSIP – Mill Creek/Stoney Batter Road
- ▶ SR1 and NE Front Street Grade Separated Intersection
- ▶ Claymont Train Station Pedestrian Access Projects
- ▶ HEP – US13, Lochmeath Way to Puncheon Run

# FY16 Reduced Capital Program

- ▶ Projects in Construction
- ▶ System Preservation
  - Bridges, Pavement, Safety, Equipment, Drainage, etc.
- ▶ State Match on Federal Funds
- ▶ Regulatory Requirements
  - Environmental, Truck Weight Enforcement, ADA, etc.
- ▶ Prioritized Project List

# Current Needs

\$780 Million Deficit Over the Next 6 Years

- ▶ Continued Funding of State of Good Repair (\$180M)
  - I-95 Bridge Decks
  - Corrugated Metal Pipes
- ▶ Delayed Projects (\$600M)
- ▶ Funding for Community Transportation Fund
- ▶ Funding for Municipal Street Aid

Challenge: Uncertainty of Federal Funding

# Recent Emergency Closures/Postings

- ▶ SR 100 over the East Penn RR



- ▶ Recent Urgent Postings

- Bridge 3-653, Rum Bridge Rd. over McColley's Branch
- Bridge 3-558, Daisy Rd. over Pocomoke River
- Bridge 3-299, US13 over Meadow Branch

- ▶ Closure of Adamsville Road



# Innovation

- ▶ e-Construction
- ▶ Auxiliary Lane on SR 1
- ▶ Diverging Diamond Interchange
- ▶ Accelerated Construction Methods
- ▶ Accelerated Bridge Construction
- ▶ High Friction Surface Treatments
- ▶ Electronic Plan Submissions for Developers
- ▶ DMV on the Go
- ▶ Snow Plow Tracker
- ▶ Real Time Bus Information
- ▶ Expansion of Social Media

# Innovation

## “A Focus on Us”

- ▶ Director of Technology & Innovation
- ▶ DeIDOT Leadership Academy
- ▶ Mentoring Program
- ▶ Employee Advisory Board
- ▶ Morale Committee
- ▶ National/Regional Participation
  - AASHTO
  - NASTO
  - APTA
  - AAMVA
  - Transportation Research Board



# Questions & Comments